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3 May 1974

PRD MEMORANDUM

SUBJECT: PRD Post-Mortem Phase II, Work Program

25X1 I have had [] draw up this Catalogue and Schedule for the benefit of those who are assigned specific tasks and for those outside the immediate office who must be kept informed of the status of our Phase II effort. Please note that some of the projects have not previously been listed and that some of the action officers have not previously been assigned. And please pay particular attention to the deadlines. I wish brief (one or two paragraph) written progress reports from all principal PRD action officers to be submitted to me and to [] every other Friday morning, beginning 10 May.

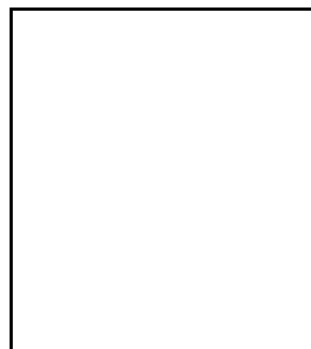
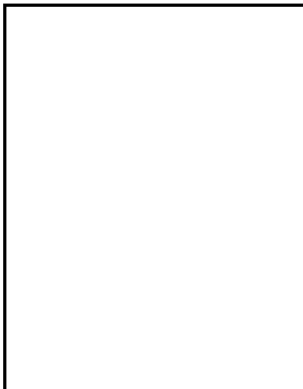
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Attachment

Distribution:
General Graham



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✓ PRD Subject

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PRG Memorandum

PRG POST-MORTEM PROJECT-PHASE II

-1974-

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PRG Post Mortem, Phase II

CATALOGUE

Projects and Studies Pending

Note

This is a complete list of work which is or should be under way as a result of PRG commitments and responsibilities arising from or related to PRG's general Middle East post-mortem program. It is arranged by category of topic and includes both projects (which may or may not involve some written effort) and studies (which require discrete papers). Each entry provides: a title; a brief description; the action officer(s) assigned principal responsibility for the task; and the deadline for the completion of a PRG paper or proposal which can then be coordinated and approved outside of PRG, as appropriate. It also lists, by Roman numeral, the sources of the commitments; the titles and dates of these sources may be found on page 4.

Category I: INTELLIGENCE PRODUCTION

Analysis:

1. Study: Performance of the Intelligence Community During the Arab-Israeli War (6 -26 October). As previously described.

Commitments: II, III, IV, VI. Action Officers: [REDACTED]

Due: July.

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2. Study: Challenge Procedures. As previously described.

Commitments: II, III, IV, V, VI. Action Officers: [REDACTED]

Due: June.

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[REDACTED]

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[REDACTED]

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Crisis and Warning:

5. Study: Alert Procedures. This should respond to the DCI's wish to see established "a common [Community] alert mechanism to deal with crisis situations." It may be that this study will simply recapitulate what has already been done or is under way in other related studies and projects (e.g., NOIWON, CONTEXT, the Watch Committee issue, and the National Situation Summary Proposal [see below]). Commitments: III, IV, V, VI. Action Officer: 25X1
Due: September.

6. Project: National Situation Summary. This undertaking--a part of the National Family of Products enterprise--should proceed in the manner of the NIB project. PRG should draft a preliminary paper (providing a rationale and specific proposals re a single crisis Sitsum and a NIO-led crisis task force to support it) and establish a USIB-sanctioned committee and working committee to review and recommend. Commitments: III, VI. Action Officers: Due: June/July (preliminary paper); August (USIB approval); September (committees' review); October (recommendations to USIB). 25X1

7. Project: The Watch Mechanism. Changes in the watch mechanism--Watch Committee and NIC--have been proposed by the Watch Committee Chairman. Because of its commitments in this area, PRG should provide a critique of these proposals and develop a joint position with the Watch Committee Chairman. Commitments: II, III, V, VI. Action Officers: Due: July. 25X1

8. Project: The National (Interagency) Nervous System. This is an effort to map the tremendously complex interagency communications systems and, ultimately, to issue a directory which could be used by various watch centers during crises. Commitments: indirectly, II, III, VI, and NSDM 242. Action Officer: Due: August. 25X1

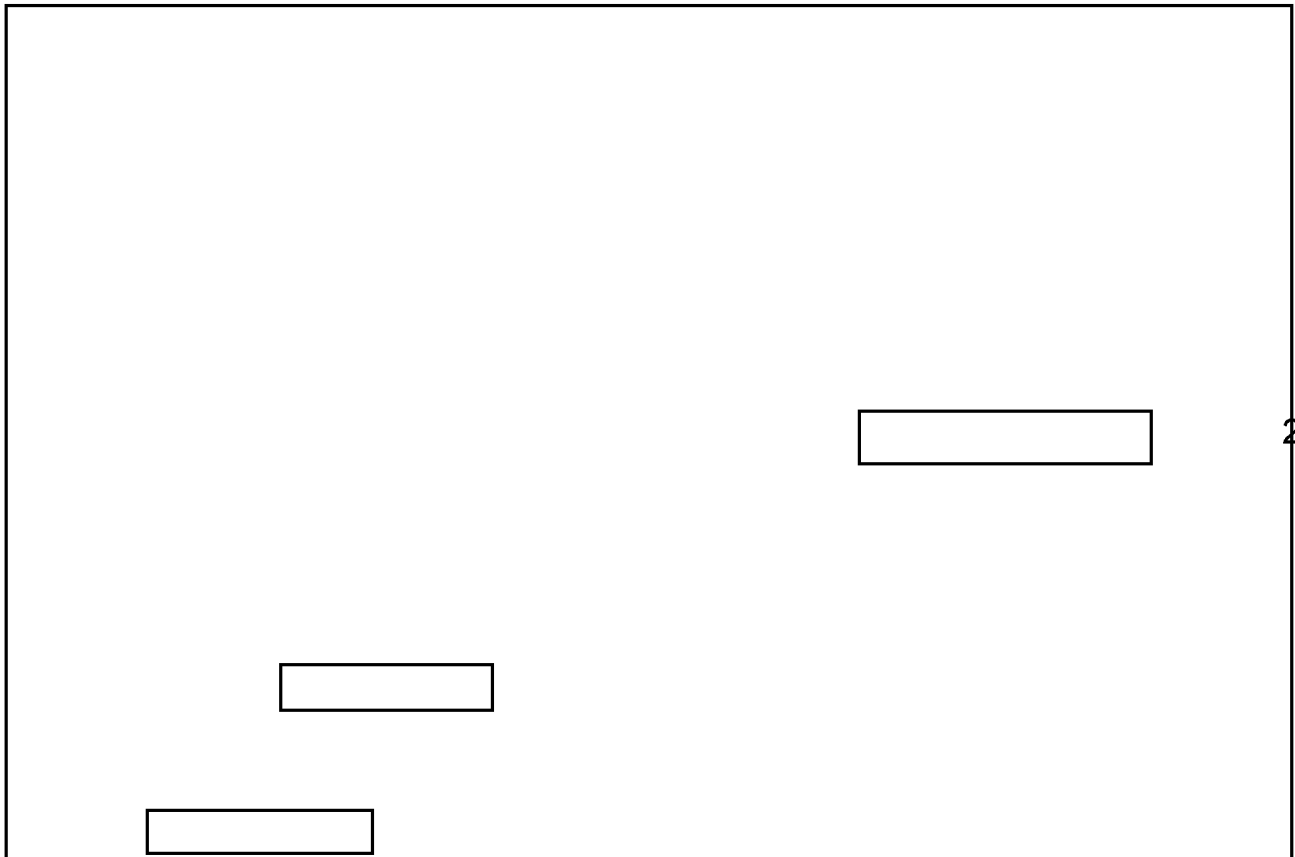
9. Project: CONTEXT. This involves the development of a remote conferencing network which will permit analysts in various agencies and locations to present and edit texts via computer-linked CRTs. Commitments: indirectly, II, III, VI. Action Officers: (IHC). Due: Stage I (establishment of three-party experimental net) -- July; Stage II (establishment of a full net on experimental basis) -- November; Stage III (establishment of full operational net) -- indefinite. 25X1

10. Study: New Methodologies in Crises. This subject has as yet to be even tentatively explored in PRG; scope and objectives of any such

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study are thus uncertain. Commitments: II, III. Action Officer: suggest [] be nominated to investigate feasibility and desirability of further effort by PRG (rather than, say, ORD or OPR). Due: July (feasibility study).



14. Project: The Collector-Analyst Interchange. The objective here is to identify and promote ways and means to promote the exchange of information and opinions between analysts in the collection and production agencies. This is an area presumably of particular interest to the NIOs. Commitments: III, V. Action Officer: [] Due: July.

15. Project: Designing the Collection Product. This project would respond to the proposition that the needs of analysts would be better served--especially during periods of crisis and heavy traffic--if the various collectors (NSA, NPIC, DDO) found more effective ways to highlight the significance of their reports. Commitments: III, V. Action Officers: [] Due: August.

General Collection Problems:

16. Study. The Collection Community During Times of Crisis. A proposal concerning the development of contingency collection plans. Commitment: II, III, V. Action Officer: [] Due: May/June.

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COMMITMENTS

The following sources provide PRG with the requirements and the authority to pursue certain tasks associated with Phase II of the Post-Mortem project. They are listed, below, in chronological order by (Roman) number, title, and date. Excerpts from these sources which deal with specific PRG commitments are on file and are available on request.

- I. DCI Memorandum to the Assistant to the President for National Security Affairs, 27 October 1973, "Critique of Middle East Crisis;"
- II. D/DCI/IC Memorandum for USIB, 20 November 1973, "The Preliminary Post-Mortem Report on Recent Intelligence Coverage of the Middle East" (with attachments, including a "Note Concerning Areas of Further Study");
- III. DCI's Preliminary Post-Mortem Report of December 1973: "The Performance of the Intelligence Community Before the Arab-Israeli War of October 1973" (with Recommendations, p. i and pp. 21-23);
- IV. AD/PRG Memorandum for the Record, 17 January 1974, "Middle East Post Mortem, Phase II" (with annexes);
- V. DCI Memorandum to the Deputy Secretary of Defense, 5 March 1974, "Response to Comments on the Middle East Post-Mortem Report;"
- VI. Letter of Instruction for D/PRG from D/DCI/IC, 15 March 1974.

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SCHEDULE

<u>Catalogue Number and Title of Project or Study</u>	<u>Action Officer(s)</u>	<u>Deadline</u>
16. The Collection Community During Times of Crisis		May/June
2. Challenge Procedures		June
12. Employment of Photographic Intelligence During an International Crisis		June 25X1A
13. Employment of Signal Intelligence During an International Crisis		June/July
6. National Situation Summary--preliminary paper		June/July
7. The Watch Mechanism		July
9. CONTEXT -- Stage I (establishment of three-party experimental net)		July
10. New Methodologies in Crises		July
14. The Collector-Analyst Interchange		July
1. Performance of the Intelligence Community During the Arab-Israeli War (16-26 October)		July
6. National Situation Summary -- USIB approval		August
8. The National (Interagency) Nervous System		August
15. Designing the Collection Product		August

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SCHEDULE (continued)

<u>Catalogue Number and Title of Project or Study</u>	<u>Action Officer(s)</u>	<u>Deadline</u>
5. Alert Procedures		September
6. National Situation Summary -- Committees' review		September
11. <div style="border: 1px solid black; height: 30px; width: 450px;"></div>		25X1A Fall 1974
6. National Situation Summary -- recommendations to USIB		October
9. CONTEXT -- Stage II (establishment of a full net on experimental basis)		November
9. CONTEXT -- Stage III (establishment of full operational net)		Indefinite

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